

Dear Madam/Sir,

With regard to the TOR for this review, particularly to “an examination of broader international thinking on aid effectiveness”

I would like to draw the panel’s attention to the M&E frameworks developed and used by Heifer International and in particular “*The Heifer Model*” - *Cornerstones of Value-based Development* by Jerry Aaker.

I have been working in the area of program evaluation since 2005.

I have researched a number of evaluation frameworks for “Social Impact Assessment” and I have had face-to-face contact Heifer International staff with and direct experience with in-country application of the “Heifer Model”.

I highly recommend that the panel include evaluation of this approach in their work for this review – see following web link www.heifer.org

Regards,

Lewe

Dr Lewe Atkinson, Principal

Website www.strategic-partnership.org